

PROJECTS AND PROCUREMENT SUB-COMMITTEE
Monday, 15 July 2024

Minutes of the meeting of the Projects and Procurement Sub-Committee held at
Committee Rooms, 2nd Floor, West Wing, Guildhall on Monday, 15 July 2024 at
1.45 pm

Present

Members:

Deputy Randall Anderson (Chairman)
Mary Durcan
Alderman Timothy Hailes JP
Eamonn Mullally
Philip Woodhouse

Observer:

Deputy Rehana Ameer (Deputy Chair)

In attendance:

Chloe Rickard, Director, Human Engine

Officers:

Caroline Al-Beyerty	- Chamberlain
Alice Lassey	- Barbican Centre
Sarah Baker	- Chamberlain's Department
Matthew Miles	- Chamberlain's Department
Daniel Peattie	- Chamberlain's Department
Alessia Ursini	- Chamberlain's Department
Aga Watt	- Chamberlain's Department
Richard Chamberlain	- City Surveyor's Department
Mark Lowman	- City Surveyor's Department
Ola Obadara	- City Surveyor's Department
Jacqueline Spicer	- City Surveyor's Department
Peta Caine	- Community and Children's Services
Dean Elsworth	- Community and Children's Services
Rafael Cardenas	- Community and Children's Services
Michael Gwyther-Jones	- Community and Children's Services
Gillian Howard	- Environment Department
Clarisse Tavin	- Environment Department
John Cater	- Committee Clerk

1. APOLOGIES

In advance of the meeting, formal apologies were received from Deputy Rehana Ameer.

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were no declarations under the Code of Conduct.

3. **MINUTES**

RESOLVED – that the draft public minutes and non-public summary of the meeting of the Sub-Committee held on Monday, 10 June 2024 be approved as an accurate record.

4. **STRATEGIC PROCUREMENT REVIEW**

The Sub-Committee received a brief introduction and oral update from Chloe Rickard, Director, Human Engine concerning the Strategic Procurement Review. Human Engine are working in partnership with the City Corporation on the Review.

A full Report would be submitted to the October meeting of the Sub-Committee.

A Member emphasised the importance of this Review (and separately the Project Governance Review) as a vital response to the all too frequent occurrences of significant cost overruns, poor administration, and breaches of procurement codes. He had recently written to the Chairman of the Finance Committee and raised this topic at the Resource Allocation Sub-Committee Away Day and at the last meeting of the Policy & Resources Committee.

In response to a query, it was confirmed that the use of and value-for-money assessment of consultants engaged by the City was being picked up by the Efficiency & Performance Working Party. The procurement of consultants would be examined in the Strategic Procurement Review.

RESOLVED – that the Sub-Committee noted the update.

5. **FUNDING FOR EPMO SYSTEM**

The Sub-Committee considered a Report of the Chamberlain concerning a funding proposal for the City Corporation's new Enterprise-wide Portfolio Management Office (EPMO) System.

After an introduction of the Paper by officers, several questions were raised by a Member, as outlined below:

1.How do proposals align with the digital strategy – with particular reference to data and M.I.?

2.How will the new system integrate with ERP?

3.Why can't projects be properly closed now?

4.Is there a commitment to headcount savings?

5.Can the committee see a post implementation review?

6.What provision has been made for subsequent configuration of the system after the first two years?

7. Are budget holders aware of the proposed recovery of cost from departmental local risk budgets?

8. Are we committed to a five year lock in with the contract or can interrupt without penalty?

9. What is the likely lifetime of the system?

10. Can you explain the £1.205m figure at the top of the report?

11. Are licence fee costs likely to increase?

RESOLVED – that given the high number of questions that were raised in this discussion, the Sub-Committee was minded to defer approval of the Report at today's meeting and to instead grant the Town Clerk, in consultation with the Chairman and Deputy Chairman of the Sub-Committee, delegated authority to approve the recommendations, once they were content with the responses to the questions raised at the meeting.

6. **FORWARD PLAN**

The Sub-Committee received the Forward Plan.

The Chairman asked that future iterations of the Forward Plan were fully populated. It was apparent that the current version lacked the requisite detail, particularly around the milestones for both the Strategic Procurement Review and the Project Governance Review.

RESOLVED – that the Sub-Committee noted the Report.

7. ***ISSUE REPORT - SMITHFIELD AREA PUBLIC REALM AND TRANSPORTATION**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning a coordinated approach for the delivery of new public spaces and improved environment in the Smithfield area.

RESOLVED – that the Sub-Committee noted the Report.

8. ***GW1/2: DAUNTSEY HOUSE, FREDERICK'S PLACE - PUBLIC REALM IMPROVEMENTS (S278)**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning Public realm improvements related to the redevelopment of Dauntsey House, 4A & 4B Frederick's Place.

RESOLVED – that the Sub-Committee noted the Report.

9. ***GW2: CLIMATE ACTION STRATEGY (CAS) – CAPITAL DELIVERY PROGRAMME FOR OPERATIONAL BUILDINGS**

The Sub-Committee received a Report of the City Surveyor concerning capital interventions to be delivered to decarbonise the most carbon intensive City of

London operational buildings, in line with the Climate Action Strategy 2027 net zero targets.

RESOLVED – that the Sub-Committee noted the Report.

10. ***GW2: CLIMATE ACTION STRATEGY (CAS) - CAPITAL DELIVERY PROGRAMME – HEAT DECARBONISATION**

The Sub-Committee received a Report of the City Surveyor concerning commencement of the decarbonisation of the heat supplies to the City Corporation's larger corporate buildings in support of the 2027 net zero carbon target within the Climate Action Strategy.

RESOLVED – that the Sub-Committee noted the Report.

11. ***GW2: TEMPLE AVENUE IMPROVEMENTS (FLEET STREET AREA PROGRAMME)**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning public realm, climate resilience, greening and accessibility improvements to Temple Avenue.

RESOLVED – that the Sub-Committee noted the Report.

12. ***GW3: 2 ALDERMANBURY SQUARE**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning the public highway in the vicinity of the development at 2 Aldermanbury Square.

RESOLVED – that the Sub-Committee noted the Report.

13. ***GW3: MUSEUM OF LONDON S278**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning highway and public realm improvements to ensure the effective and safe operation of the new Museum of London development.

RESOLVED – that the Sub-Committee noted the Report.

14. ***GW3/4: CREECHURCH LANE AREA IMPROVEMENTS (CITY CLUSTER PROGRAMME)**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning public realm and highway improvements to the Creechurch Lane, Mitre Street and Bury Street area.

RESOLVED – that the Sub-Committee noted the Report.

15. ***GW3/4: MILLENNIUM BRIDGE HOUSE AREA IMPROVEMENTS S278**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning a public realm improvement project within the immediate perimeter and streets of the approved Millennium Bridge House development at 2 Lambeth Hill.

RESOLVED – that the Sub-Committee noted the Report.

16. ***GW4: CLIMATE ACTION STRATEGY, COOL STREETS AND GREENING PROGRAMME - PHASE 4 SUDS (SUSTAINABLE URBAN DRAINAGE) FOR CLIMATE RESILIENCE**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning the Climate Action Strategy's Cool Streets and Greening Programme – Phase 4 SuDS (Sustainable Urban Drainage) for Climate Resilience.

A Member queried the value-for-money of the St Andrew's Hill element of the project and whether the designers were aware of the heavy usage of this area by multiple users during the day and night which would need to be borne in mind. Officers responded that the cost for the St Andrew's Hill improvements specified in the Report was at the top of the cost range and this included funding to cover maintenance for the next 20 years as well as a provision for costed risk; the expectation was that the cost would come down but at this point, officers wanted to maintain a cautious approach. In addition, officers had held consultations with colleagues in City Gardens in order to ensure that the changes, including the planters, were robust and capable of being situated in an area of heavy usage.

RESOLVED – that the Sub-Committee noted the Report.

17. ***GW6: CAR PARK & OTHER SIGNAGE PHASE 3**

The Sub-Committee received a Report of the Interim CEO, Barbican Centre concerning Phase 3 of the signage project aimed to align the external signage at the Centre's entrances with its new visual identity, introduced in 2012.

RESOLVED – that the Sub-Committee noted the Report.

18. ***GW6: 21 MOORFIELDS AND FORE STREET AVENUE S278 MOOR LANE ENVIRONMENTAL ENHANCEMENTS**

The Sub-Committee received a Report of the Interim Executive Director of Environment concerning 21 Moorfields and Fore Street Avenue Section 278 project and Area A – Section 278, the Moor Lane Environmental Enhancement project.

RESOLVED – that the Sub-Committee noted the Report

19. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE SUB COMMITTEE**

There were no public questions.

20. **ANY URGENT BUSINESS**

There was no other urgent public business.

21. **EXCLUSION OF THE PUBLIC AND PRESS**
RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.
22. **NON-PUBLIC MINUTES**
RESOLVED – that the draft non-public minutes of the meeting of the Sub-Committee held on Monday, 10 June 2024 be approved as an accurate record.
23. **THE NPCC CYBERCRIME PROGRAMME BLOCKCHAIN FORENSIC TOOL**
The Sub-Committee considered a Report of the Commissioner of the City of London Police concerning the National Police Chief's Council's Cybercrime Programme Blockchain Forensic Tool.
24. **GW4: BARBICAN RENEWAL - INFRASTRUCTURE PHASE 1**
The Sub-Committee considered a Joint Report of the City Surveyor and the Interim CEO, Barbican Centre concerning Phase 1 of the Barbican Centre's Infrastructure Renewal Programme.
25. **END USER DEVICES - REFRESH CONTRACT**
The Sub-Committee considered a Report of the Chamberlain concerning the direct award of the contract for the provision of End User Devices and associated services.
26. **JULY 2024 PORTFOLIO OVERVIEW**
The Sub-Committee received a Report of the Chamberlain which provided an overview of the Projects Portfolio for performance reporting.
27. **NON-COMPLIANT WAIVER REPORT**
The Sub-Committee considered a Report of the Executive Director of Community and Children's Services concerning a non-complaint Procurement Code Breach waiver to maintain progress on major works projects at the Barbican, Avondale and Golden Lane Estates.
28. ***CITIGEN AND HEAT NETWORK ZONING UPDATE**
The Sub-Committee received a Report of the City Surveyor concerning an update on Citigen and Heat Network Zoning.
29. ***GW3/4/5: CENTRAL CRIMINAL COURT - CELL AREA DUCTING AND EXTRACT SYSTEM BALANCING**
The Sub-Committee received a Report of the City Surveyor concerning essential refurbishment at the Central Criminal Court.
30. ***GW5: SYDENHAM HILL REDEVELOPMENT**
The Sub-Committee received a Report of the City Surveyor concerning the Sydenham Hill Estate redevelopment.

31. ***WINDOW REPLACEMENT AND COMMON PARTS REDECORATIONS, HOLLOWAY, SOUTHWARK, SYDENHAM HILL AND WINDSOR HOUSE**

31.1 ***Window Replacement and Common Parts Redecorations: Holloway Estate**

The Sub-Committee received a Report of the Director of Community & Children's Services concerning window replacement and common parts redecorations at the Holloway Estate.

31.2 ***Window Replacement and Common Parts Redecorations: Southwark Estates**

The Sub-Committee received a Report of the Director of Community & Children's Services concerning window replacement and common parts redecorations at the Southwark Estates.

31.3 ***Window Replacement and Common Parts Redecorations: Sydenham Hill**

The Sub-Committee received a Report of the Director of Community & Children's Services concerning window replacement and common parts redecorations at the Sydenham Hill Estate.

31.4 ***Window Replacement and Common Parts Redecorations: Windsor House**

The Sub-Committee received a Report of the Director of Community & Children's Services concerning window replacement and common parts redecorations at Windsor House.

32. ***GW6: ASSESSMENT CENTRE FOR ROUGH SLEEPERS**

The Sub-Committee received a Joint Report of the City Surveyor and Director of Community & Children's Services concerning the rapid assessment centre for rough sleepers.

33. **NON-PUBLIC QUESTIONS RELATING TO THE WORK OF THE SUB COMMITTEE**

There were no non-public questions.

34. **NON-PUBLIC ANY URGENT BUSINESS**

There was no other urgent non-public business.

The meeting ended at 2.45 pm

Chairman